



De-risking vaccine development: lessons, challenges, and prospects



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Vaccine development is long and costly. Technical, clinical, regulatory, and manufacturing risks throughout the development cycle hampered manufacturers' efforts towards more challenging and financially less rewarding targets, with profound implications for public health. Early de-risking strategies can help closing the vaccine productivity gap and support sustainable access to vaccines. Illustrated by examples of early and efficient decision-making, the herein proposed strategies can ultimately increase the success rates of vaccine programs.

Shifting the paradigm: the urgency to de-risk vaccine development

Estimates for the decade leading up to 2030 show that over approximately 50 million deaths could be averted through vaccinations against infectious diseases¹. Globally, the demand for vaccines is growing due to several key drivers. First, new vaccines are needed to counter the increasing prevalence of potentially pandemic viral pathogens, as highlighted by the recent SARS-CoV-2 pandemic or the current m-pox outbreaks. This situation is compounded by the continuing emergence of antimicrobial resistance (AMR) which has been linked to 5 million deaths globally in 2019². This unprecedented emergence led the US Centers for Disease Control and Prevention (CDC) and World Health Organization (WHO) to formulate a list of first-line targets mostly involved in nosocomial infections, the 'ESKAPE' pathogens—*Enterococcus faecium*, *Staphylococcus aureus*, *Klebsiella pneumoniae*, *Acinetobacter baumannii*, *Pseudomonas aeruginosa*, and *Enterobacter species*³. Effective vaccines are also needed against residual unmet needs such as malaria, tuberculosis, and HIV/AIDS, and against pathogens associated with high impact and case fatality rates but with a locally restricted incidence, such as Marburg virus. Second, the rising vaccine demand is driven by global population growth and demographic shifts. Particularly in high- and middle-income countries (HICs and MICs, respectively) there is a steady increase in the population of older adults (OAs), which will make up nearly a quarter of the global population by 2050. Indeed, while the incidence and severity of infectious disease symptoms increases with age, only few vaccines are currently specifically targeted at the OA population⁴. In parallel, pediatric vaccine demands continue to grow, driven in part by the demographics of African countries. This has been a driver for GAVI's aim to vaccinate a further 300 million children between 2021 and 2025⁵. Third, across the age spectrum there is a growing awareness of the value of preventive healthcare and meeting the varying vaccine needs across a person's life-span⁶. The mindset shift toward an increased focus on adult vaccination is illustrated by the WHO's decision to make global life-

course vaccination a strategic priority in their Immunization Agenda 2030, aiming to mirror the successful delivery of pediatric vaccines⁷. However, achieving optimal vaccine coverage is increasingly impeded by vaccine hesitancy, which has been listed in 2019 among the WHO's top 10 global health threats^{8,9}.

The health economic (HE) gain of vaccines will be mostly felt in low- and middle-income countries (LMICs), due to their higher disease burden and less developed medical infrastructures. Indeed, with a return of investment of ~\$20 per \$1 spent on vaccination against 10 diseases prevalent in LMICs—which can be more than doubled when broader HE and social benefits are considered¹⁰—the impact of global vaccination cannot be underestimated. Yet, the standard approach to prophylactic vaccine development struggles to address the medical needs, with as root causes the long timelines from discovery/preclinical phases to licensure, spanning up to 15 years, and exceedingly high expenditures, with Phase 3 development accounting for ~70% of the total costs^{11–13} (Fig. 1). As R&D productivity is a function of the development time and costs for both successful and unsuccessful candidates, the price tag for developing one vaccine, adjusted for the costs of those failing in R&D, can amount to roughly \$1 billion^{11–13}. Throughout the process there is a high risk of failure, due to limitations posed by immunology/epidemiology (owing to specificities of the disease, target population, or availability of validated correlates of protection [CoPs] or of reactogenicity/safety biomarkers), technology (platforms and tools, production scale-up), execution, market (size, competitive landscape, strategic fit), regulatory stringency, and funding¹². In addition, prelicensure clinical trials can detect the more common adverse events but can be limited in their capacity to detect certain rare adverse events, which may lead to a vaccine's retraction from the market^{14,15}. All in all, this state of affairs amounts to a slim (~10%¹²) probability of market entry for any candidate reaching clinical stages. While the number of new pharmaceuticals remained stable over the last three decades, the associated R&D costs have multiplied and became for many manufacturers increasingly difficult to

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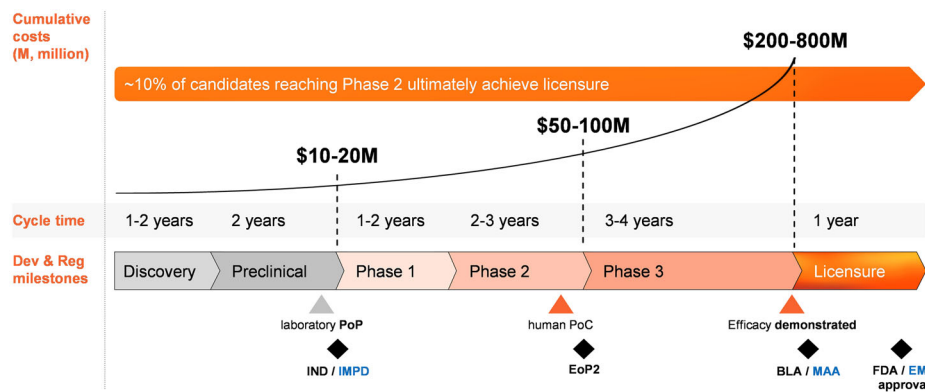


Fig. 1 | Traditional vaccine development cycle: a long, expensive, and high-risk process. Stages of traditional vaccine development are illustrated, along with average cycle times, high-level estimated costs, and key development and regulatory (Dev & Reg) milestones reached up to licensure (black symbols). Development starts with a ‘discovery’ phase (antigen identification/design and initial antigenicity and immunogenicity screening in small animal/in vitro models), followed by comprehensive preclinical immunogenicity and reactogenicity evaluations. These early ‘planning’ phases toward establishing a laboratory proof of principle (PoP) are relatively swift and low-cost, and can be followed by filing either an Investigational New Drug (IND) application with the United States Food and Drug Administration (FDA; black font), or an Investigational Medicinal Product Dossier (IMPd) with the European Medicines Administration (EMA; blue font). Thereafter, data generation

decelerates, and costs increase steeply, particularly in Phase 3 trials. The human proof of concept (PoC) represents a cornerstone in a vaccine’s development, as it triggers the go/no-go decisions on subsequent clinical phases. Discussion of the Phase 2 data occurs in End of Phase 2 (EoP2) meetings with the FDA or EMA, which set the basis for pivotal Phase 3 trials. When successful, a Biological License Application (BLA) or Marketing Authorization Application (MAA) can be submitted and eventually approved. Post licensure, bottlenecks in the ‘delivery’ path to commercialization include realizing market access, commercial-scale manufacturing, and post-marketing (Phase 4) studies to provide real-world evidence, and upkeeping the vaccine’s life-cycle management. The figure presents average time-lines of the standard vaccine development phases based on published data (refs. 11–13).

afford. As a consequence, the number of investing vaccine manufacturers and overall investments have dwindled¹⁶. This imbalanced situation resulted in a mismatch between the investments and expected turn-over of a product (the ‘productivity gap’¹²).

Marking an abrupt break with the traditional development norms, the SARS-CoV-2 pandemic represented a cornerstone in vaccine R&D and sparked new opportunities for innovation. This watershed is underscored by the COVID-19 vaccines’ extraordinarily fast (9 months) progress from Phase 1 development start through regulatory approval, or the 3-month strain-switch development recently seen for certain mRNA COVID-19 vaccines^{17–19}. The high pace was underpinned by the efficiency and scalability of nucleic-acid-based platforms (causing a surge in particularly mRNA vaccines), seamless clinical trial phases supported by real-world evidence, strong regulatory prioritization, and, importantly, the scientific/technological collaborations fostered by effective public-private partnerships (PPPs)¹⁷. Unfortunately, the post-pandemic drive for innovation has been manifested unevenly across disease areas and vaccine archetypes²⁰. Indeed, while cutting-edge innovation aided the development of vaccines against seasonal diseases such as COVID-19, medium-level innovation was observed for persisting threats or potential outbreaks, such as respiratory syncytial virus (RSV) and chikungunya virus (CHIKV), respectively, while innovation lagged behind for neglected tropical diseases (NTDs)—for which very few approved vaccines exist despite incentivizing initiatives²¹—and nosocomial pathogens. This situation has created a global vaccine inequity and profound public health challenges.

Besides public funding, de-risking and accelerating vaccine development remains crucial to close the productivity gap and address these disparities. By taking effective early-stage decisions and, if needed, by swiftly terminating the likely unsuccessful projects, fewer but more promising programs advance to the expensive later stages such that the proof-of-concept (PoC) is reached faster and at lower cost. This ‘quick-win, fast-fail’ paradigm requires switching a success-focused mindset toward a stronger focus on decreasing technical uncertainty before progressing to late-stage development²². Here, we illustrate on the basis of real-world examples how frontloading the risk in early development stages (preclinical and early clinical phases) can be leveraged to produce more innovative, cost-effective candidates with increased market potential. Moreover, by controlling R&D

costs, these early de-risking strategies can incentivize an increased focus on the more challenging vaccine targets, to ultimately attain a more equitable and sustainable global access to life-saving vaccines.

Leveraging CoPs and biomarkers for early de-risking

Apart from clinical safety, which is beyond the scope of this article, clinical efficacy remains the first-choice endpoint to demonstrate vaccine performance and support licensure. However, demonstrating vaccine efficacy is in many cases unfeasible. This can be due to either a low or unpredictable disease incidence, an uncertain epidemiology (e.g. for Zika, Chikungunya, or mpox), or to the unattainability of adequate trial sample sizes as a result of already existing vaccines or standards of care. In these cases, an accepted CoP (an immune marker that mechanistically predicts protection against a specified clinical disease endpoint) can provide an alternative pathway to licensure. A CoP can also de-risk and reduce the size of late-stage clinical studies by supporting dose/regimen selections, pivotal data generation, and immuno-bridging between populations²³. CoPs can be identified by analyzing immune response data from protected versus susceptible participants in effectiveness or immuno-epidemiological studies using a standardized and validated assay^{24–26}, or through extrapolation from human or animal challenge studies^{27–29}.

For example, in the case of meningococcal vaccine development, initial evidence came from seroepidemiological studies conducted in the United States³⁰. These studies showed that the proportion of individuals with serum bactericidal activity (by serum bactericidal antibody [SBA] assay with exogenous complement) to meningococci of serogroups A, B, and C (MenA, MenB and MenC, respectively) was inversely related to disease incidence. Furthermore, during an outbreak of MenC disease in military recruits, the vast majority of cases occurred in individuals with low SBA titers against MenC (i.e. <1:4)³⁰. Based on this evidence, this serological CoP served as basis for licensure of MenC conjugate vaccines, in the absence of efficacy data³⁰. Following widespread use, clear SBA-based CoPs have been derived and the threshold extended to all meningococcal vaccines, including protein-based MenB vaccine^{31,32}. The SBA assay was used throughout the entire vaccine development cycles for both polysaccharide conjugate

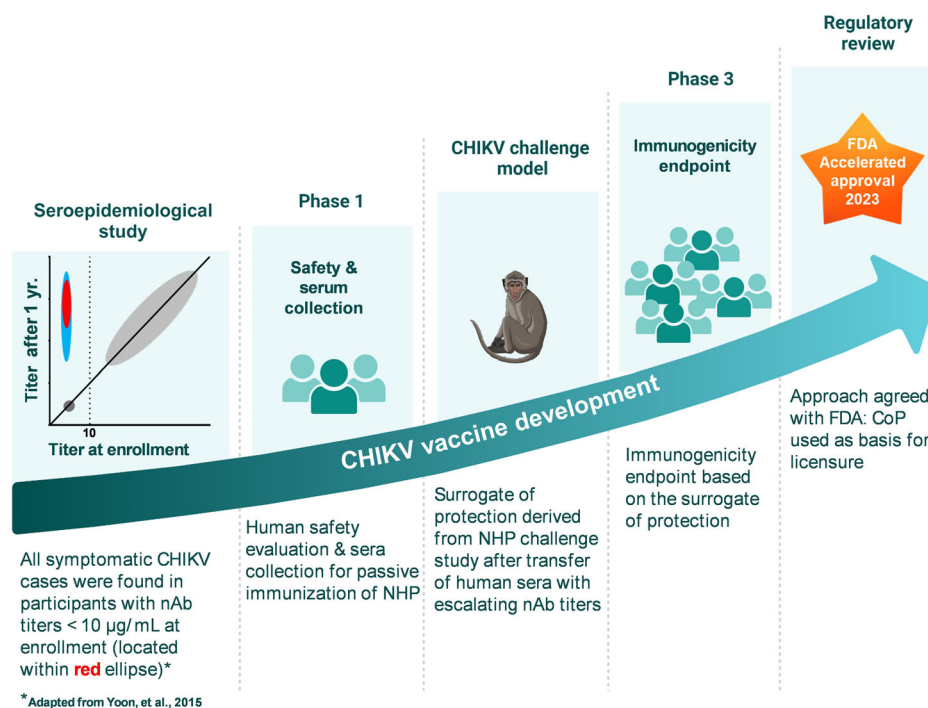


Fig. 2 | Chikungunya vaccine development: combining human seroepidemiologic data with preclinical data to accelerate regulatory approval. For certain pathogens, clinical vaccine efficacy trials are unfeasible due to a lack of predictable epidemiology, effective national circulation surveillance systems, and/or a validated correlate of protection (CoP). For chikungunya virus (CHIKV), seroepidemiological data from 2015 proved critical for vaccine development, indicating that baseline neutralizing antibody (nAb) titers >10 correlated in infants with protection against infection⁴³. The graph represents nAb titers measured at enrollment and after 1 year in a CHIKV-endemic region, showing that all participants with symptomatic or subclinical infections (represented by red or blue ellipses, respectively) had baseline titers <10, whereas participants with titers >10 showed no clinical manifestations (dark/light gray shapes)⁴³. Aided by this data, and co-funded by the Coalition for Epidemic Preparedness Innovation (CEPI) and EU Horizon 2020, a single-shot live-attenuated virus candidate was designed and

evaluated preclinically and in a Phase 1 trial performed in 2018/2019^{41,42}. Passive transfer of human post-vaccination sera (with increasing titers) from a Phase 1 trial, to non-human primates (NHPs), and subsequent CHIKV challenge of these animals, strengthened the correlation between human nAb titers and protection against CHIKV-induced disease in NHPs, and helped establishing a serological surrogate of protection⁴⁴. This surrogate was used as primary immunological endpoint in pivotal Phase 3 studies conducted in 2020–2022, and formed the basis for the vaccine's FDA accelerated-approval status for at-risk adults in 2023. However, the FDA and CDC have recently recommended pausing the vaccine's use in individuals 60 years of age and older pending safety evaluations based on post-marketing reports⁴⁵, highlighting the importance of post-licensure safety monitoring. Currently, other CEPI-supported candidates have progressed to Phase 2/3 studies, of which a two-dose inactivated vaccine is the most advanced^{41,42}. Created with BioRender.com.

vaccines targeting serogroups A, C, W, Y, and X, and protein-based MenB vaccines: in the preclinical screening of candidates for advancement to clinical studies, and in the clinical phases, in turn, to select the optimal formulation, generate an early PoC, and (when complemented with Phase 3 effectiveness data), to serve as basis for licensure³³.

Furthermore, for pneumococcal vaccine development, an aggregate CoP (a serotype-specific IgG level of 0.20 $\mu\text{g/mL}$ ²³) was established from a vaccine efficacy (VE) study of a heptavalent CRM₁₉₇ pneumococcal conjugate vaccine (PCV7) in infants, and used as basis for licensure of the 13-valent vaccine in the US. Based on trials in different settings and populations, the CoP for infants was then updated to 0.35 $\mu\text{g/mL}$ ²³. This consensus threshold was incorporated into the WHO guidance for licensure of higher-valency pneumococcal vaccines, which is informed by a candidate's head-to-head performance versus PCV7.

Monoclonal antibodies have been used as substitutes of mechanistic CoPs for certain viral vaccines, e.g. the first approved maternal RSV vaccine, a prefusion F (PreF) antigen-based vaccine; reviewed in refs. 23,34. A trial in at-risk infants, evaluating an RSV fusion (F) protein-targeting monoclonal antibody (palivizumab), defined a neutralizing antibody (nAb) titer that was associated with protecting the infants against severe disease. This threshold was then used to assess maternal vaccine responses in a Phase 1 study evaluating the abovementioned PreF-based candidate in pregnant women, followed by modeling to identify the fold-rise in maternal nAb titers needed to confer protection to their infants. PoC was achieved when a post-hoc analysis of a Phase 2b study

testing the unadjuvanted candidate revealed high-level (~90%) VE against severe RSV-associated lower respiratory tract disease, consistent with the nAb titers exceeding the palivizumab threshold in infants³⁵. In 2023, the maternal vaccine was granted approval and market authorization from the FDA and EMA, respectively³⁴.

Unfortunately, very few vaccines can rely on an accepted CoP, and the currently known CoPs are predominantly serological benchmarks, thus disregarding any contributions from mucosal and/or cell-mediated immunity (CMI)^{23,29}. Compared to CoPs, biomarkers encompass a wider range of indicators including immune responses present pre- or post-vaccination, biological processes or disease states, and can be based on laboratory tests for a pre-specified target response such as CMI, or on mechanistic links to protection or reactivity^{23,36,37}. For example, several biomarkers have linked innate signatures or the presence of a specific B cell subset at baseline, with reactivity^{38–40}.

While having a weaker statistical basis than CoPs, biomarkers may enable de-risking by supporting PoC generation in early clinical phases and allowing efficient connections of preclinical and clinical data³⁷. A case in point is the development of a live-attenuated vaccine against Chikungunya^{41,42} which has an unpredictable epidemiology with disease cases and outbreaks affecting over 100 countries. The combination of human seroepidemiological data with data from non-human primate (NHP) challenge studies allowed defining a surrogate which, in turn, propelled the vaccine's clinical development up to Phase 3 studies and licensure (Fig. 2)^{43–45}.

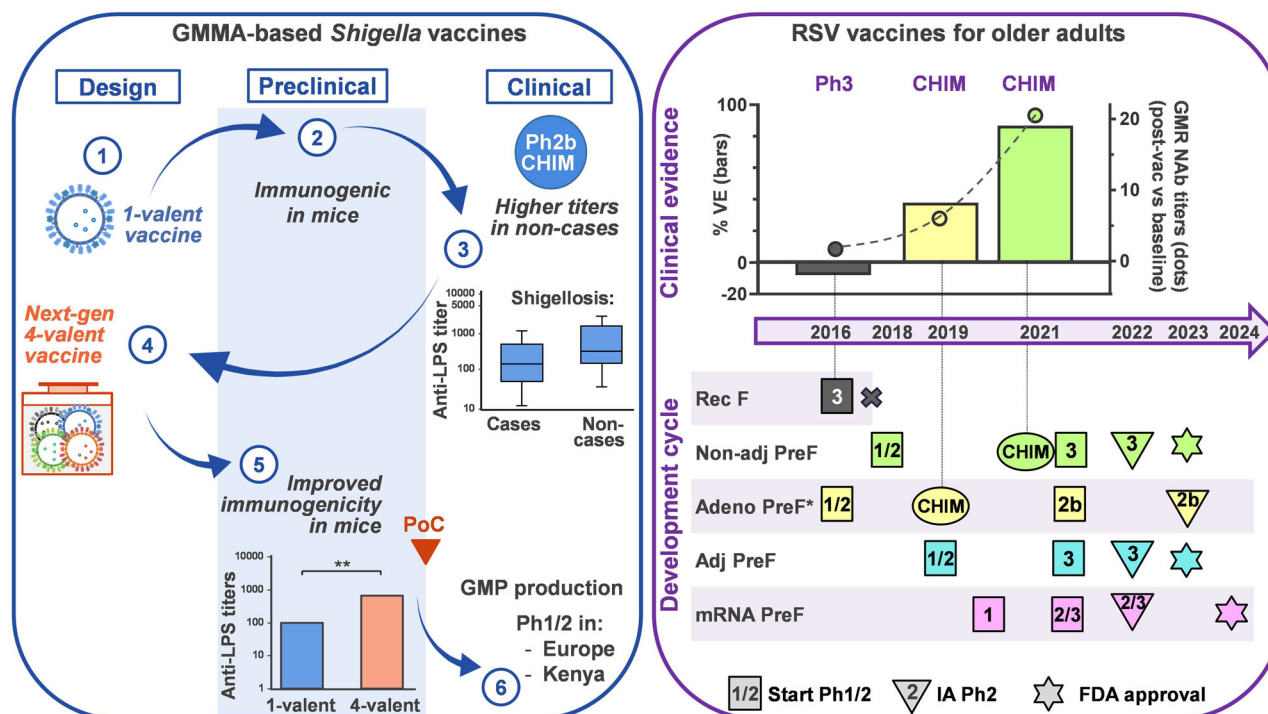


Fig. 3 | Leveraging CHIMs to de-risk vaccine development. Examples of using controlled human infection models (CHIMs) in vaccine R&D are presented. Left: The Generalized Modules for Membrane Antigens (GMMA)-based *Shigella* candidate was first designed as monovalent vaccine (1) and evaluated in preclinical (2) and Phase (Ph)1 and 2a studies. A Ph2b CHIM study⁴⁹ did not show vaccine efficacy (VE), but suggested a link between anti-lipopolysaccharide (LPS) O-antigen (OAg)-specific antibody titers and protection (3) (graph adapted from ref. 51; titers in Elisa Units). This informed the design of an improved next-generation (next-gen) GMMA-based vaccine and further optimization into a quadrivalent candidate targeting *S. sonnei* and *S. flexneri* serotypes 1b, 2a, and 3a (4). Compared with optimized monovalent vaccines, the quadrivalent candidate elicited significantly higher titers across serotypes in mice (5) (graph adapted from ref. 52; geometric mean titers in Elisa Units/mL; ** $p < 0.01$). This supported the proof-of-concept (PoC). Good Manufacturing Practice (GMP) vaccine production was followed by a staged Ph1/2 study (6) conducted first in Europe⁵³ and then, as age de-escalation study in shigellosis-endemic populations, in Kenya (NCT05073003). Right: Timeline represents the clinical development of respiratory syncytial virus (RSV) prefusion

(PreF) protein-based vaccines with available VE data and targeting older adults³⁴. Initial development was propelled by Ph3 data for a recombinant protein (rec) F-based antigen resembling aspects of both PreF and post-fusion conformations. The Ph3 data indicated that the non-PreF conformation is not the preferred candidate, as prespecified VE endpoints were not met, and geometric mean ratios (GMRs) of neutralizing antibody (nAb) titers (1 month post-vaccination [post-vac] vs. baseline) were low; graph based on refs. 54–56. Subsequent Ph1/2 studies evaluated PreF-based vaccines which were adenovector-based (*; see below), non-adjuvanted (non-adj) or AS01-adjuvanted (adj) PreF rec-based, or mRNA-based⁵⁸. Concurrently, a CHIM study of the adenovector-based vaccine showed VE and convincing GMR nAb titers⁵⁵, supporting the PreF-based strategy. The correlation between VE and nAb titers informed selecting nAbs as Ph3 read-out⁵⁵, aligning with interim analyses (IA; GMR nAb titers: 11–17) and final analyses of a CHIM study of the non-adj vaccine^{56,57}. Collectively these studies helped move forward the VE evaluations of PreF-based vaccines, leading to approvals of three candidates by the US Food and Drug Administration (FDA). *Antigen modification (into adenovector/protein) in Ph2b⁵⁹. Created with BioRender.com.

Particularly when biomarkers are supported by mechanistic preclinical data, they can support a rapid advancement to Phase 1/2 studies, when de-risking is still a relatively quick ‘win’. Then, the marker may serve to validate antigens/adjuvants and platforms, and support early human PoC generation. However, broader use of biomarker or CoP data still faces several roadblocks, such as restrictive guidance on the level of evidence required for (regulatory) decision-making, and insufficient standardization of data-collection tools and assays²³. Especially the latter issue has become more pressing given the increased use of ‘omics’ technologies and multi-parameter assessments for biomarker identification^{23,46,47}.

Effective use of controlled human infection models (CHIMs) in clinical vaccine development: *Shigella* vaccines and RSV vaccines for OA

CHIMs represent another vital de-risking tool for obtaining an immunological association with protection for a given read-out²⁷. Indeed, a CHIM study was instrumental in securing the FDA license for the inactivated oral cholera vaccine⁴⁸. CHIM data also enabled the early clinical de-risking of another bacterial vaccine, namely the Generalized Modules for Membrane Antigens (GMMA)-based vaccine against shigellosis, a leading bacterial cause of diarrhea in young children (Fig. 3, left). A monovalent *S. sonnei*

vaccine candidate based on engineered outer membrane vesicles exposing *Shigella*’s O-antigen (O-Ag) was tested in a Phase 2b CHIM study⁴⁹. Although the candidate failed to demonstrate clinical efficacy in that study, the CHIM data indicated a link between anti-lipopolysaccharide antibody levels and protection against infection⁵⁰. These results prompted a return to the design stage, and suggested that a higher amount of O-Ag per vaccine dose may be needed to achieve adequate protection. Subsequent development focused on a new GMMA candidate harboring a ten-fold higher amount of *S. sonnei* O-Ag (relative to protein and lipid A). The antigen was included in a four-component vaccine also containing GMMA from three *S. flexneri* serotypes (1b, 2a and 3a), all of which are highly prevalent in LMICs^{51,52}. Preclinical results indicated that the humoral immunogenicity of the OAg-enriched candidate was significantly higher as compared to the original monovalent vaccine⁵², and this result was used as PoC to progress the new candidate into clinical development⁵³.

The development of RSV vaccines for OA represents another example of the importance of CHIM studies for de-risking late-stage clinical evaluations (Fig. 3, right). Results from a failed Phase 3 study combined with data from CHIM trials provided preliminary clinical evidence and a certain level of confidence in the optimal antigen conformation and localization of neutralizing epitopes^{54–57}. This data facilitated the decision-making process

on at-risk investments during Phase 2, and enhanced the probability of success of pivotal Phase 3 trials^{54,58–60}.

Of note, CHIM studies have not proven equally useful across pathogens and populations^{61,62}. For example, the RSV CHIM studies in young adults have been useful for the PoC demonstrations of the vaccines for OA, but the data were not fully generalizable to the OA target population (or, for that matter, to the pediatric target population for RSV vaccines). For example, when comparing the RSV CHIMs in young adults with the RSV trials in OA, differences existed in the main study endpoints (i.e., upper vs. lower respiratory tract infections, respectively), and in the level of immunocompetence of the respective study populations. Moreover, CHIM data generated in HICs may not be generalizable to LMICs due to variations in nutrition, genetics, and co-morbidities^{61,63}. Thus, the selection of an ad-hoc trial population can have far-reaching results for development timelines, as detailed below.

Streamlining development by improving design and conduct of clinical trials

Especially for low-incidence diseases, Phase 3 studies can be hampered and made more complex by the large sample size needed for statistical VE demonstration in the general population, in particular when VE is the only possible endpoint. An opportunity to generate an early-stage PoC is to seek protection in an at-risk setting or in populations of at-risk individuals ('enriched' populations), and then extend the findings to a more general population. A typical example is the development of a vaccine against *Staphylococcus aureus*. This 'ESKAPE' pathogen³ is associated with skin and soft tissue infections and invasive/pulmonary disease in healthcare, community and military settings, and is globally the second leading pathogen for AMR-associated deaths². Despite several attempts, all *Staphylococcus aureus* vaccine programs failed to show efficacy in large Phase 3 trials, despite promising immunogenicity results in preclinical and early clinical stages. This is likely caused by the lack of reliable animal models, the pathogen's multiple immune evasion strategies, and a still unclear mechanism of protection. The inability to achieve early clinical PoC and the need for substantial investments to fund large efficacy studies ultimately resulted in a disinvestment by manufacturers in new *Staphylococcus aureus* vaccine programs. In this context, 'reverse vaccine development' represents a new paradigm⁶⁴ in which the typical order of studies is reversed, by seeking the demonstration of efficacy (PoC) early in the process instead of in Phase 3, as well as in a high attack-rate population which may differ from the actual vaccine target population. This approach was applied to the Phase 2 evaluation of a five-component candidate *Staphylococcus aureus* vaccine performed in an ad hoc population of adults with *Staphylococcus aureus*-associated ongoing skin and soft tissue infections (NCT04420221). Though ultimately unsuccessful, the clinical development of this candidate has been lean (~600 subjects in total), reasonably inexpensive, and drastically shortened compared to classical development times. The data from the enriched population thus allowed the program's advancement from preclinical stages to clinical futility (i.e., demonstrated to be unlikely to meet its goal of demonstrating VE) within only 4 years^{64,65}. Remarkably, this condensed timeline was achieved despite the concurrent COVID-19 pandemic.

Another striking example is the Phase 3 trial of a COVID-19 vaccine in Brazil, conducted for the first time in a high-risk population of healthcare professionals taking care of COVID-19 patients^{66,67}. In this case-driven trial, the expected force of infection was significantly higher in the enriched population than in the general population. This allowed using a smaller sample size for the pivotal Phase 3 study of the vaccine, which subsequently became part of the first wave of COVID-19 vaccines approved for the WHO Emergency Use listing. A risk of following this approach is that a very high force of infection can translate into a lower efficacy rate in the enriched versus the general population^{68,69}. The origin of VE variations in different settings may be of a multifactorial nature, including contributions from coinfections, nutritional status, and/or social/economic factors, amongst others⁶⁹.

Besides a short-tracked manufacturing phase and maximized regulatory prioritization, early pandemic vaccine development was also streamlined by adaptive trial designs and smart trial protocols. Master protocols such as the WHO's SOLIDARITY protocol allowed evaluating several candidates in diverse populations simultaneously, and included shared control arms⁷⁰. In such adaptive designs, disease rates in a candidate's arm were compared with concurrently randomized arms of other candidates or controls. This informed a vaccine's addition or removal from the trial, and resulted in faster advancement of the lead candidates. These protocols also adopted a seamless sequence of partially overlapping Phase 1, 2, and 3 trials¹⁷, if possible following a Bayesian design, as applied in a cross-industry collaboration⁷¹. Thus, while no shortcuts were taken in the clinical research of COVID-19 vaccines and trial sizes were not reduced¹⁷, these designs allowed the progression of VE and safety evaluations in a faster, more ethical manner, and in more participants as compared to traditional trials.

The increased use of interim data as a basis for regulatory review was another game-changer for pandemic vaccine R&D strategies. Indeed, in the decade preceding the pandemic, clinical development timelines for an FDA-approved vaccine amounted to 8 years, spread across seven trials of which at least two were pivotal VE trials⁷². While this could potentially be shortened in cases of a fast-track designation or rolling data submissions for expedited approval (e.g., FDA's Emergency Use Authorization [EUA] or EMA's Conditional Marketing Authorization [CMA]) as was applied to A/H1N1 pandemic vaccines, the more drastic accelerations did not occur until the pandemic. Then, regulators facilitated timelines of ~3 months for BLA approval, or 3 weeks for EUA/CMA applications based on interim Phase 3 results^{73–76}, which were also used for the approval of real-world-evidence and Phase 4 studies. These achievements highlight the merit of adopting a strategic approach with a strong focus on early regulatory contacts.

Across all phases, artificial intelligence/machine learning (AI/ML) combined with high-dimensional data generation is increasingly recognized as the new frontier for fast-tracking and de-risking vaccine R&D^{77–79} (Fig. 4). This particularly applies when AI/ML is supported by innovative statistical approaches to optimize early and interim analyses of vaccine R&D data. Indeed, Bayesian statistics (which inherently incorporate uncertainty) and predictive modeling can significantly enhance such data analyses by providing a robust framework for managing uncertainty and integrating diverse information sources. These approaches allow incorporating prior knowledge—e.g. insights from previous studies, expert opinions, or biological data—into the analysis, and such historical data, underpinned by a deep immunological understanding, can then help guide the analyses of new data. Predictive models, especially those built using ML techniques, can forecast outcomes based on early and interim data. Especially Bayesian predictive models are powerful, as they quantify uncertainty in predictions, enabling more informed decisions on whether to continue, modify, or halt a trial. By deeply informing the decision-making process, these methods can lead to faster and safer vaccine development.

Finally, FDA's 'animal rule' represents a last resort for pathogens for which testing on humans is impractical or unethical, as it allows extrapolating human efficacy solely from well-characterized animal efficacy data. Currently this approach has only been adopted for licensed anthrax vaccines for post-exposure prophylaxis.

Conclusions and perspectives

To fulfill the growing demand for next-generation vaccines, including those against emerging pathogens and new indications, a multipronged de-risking approach is needed that can shift vaccine development towards a more streamlined and lower-risk process. While all development phases benefit from expanded use of digital technologies, particularly the clinical development stages can be de-risked by enhanced biomarker and CoP definitions, smart study protocols with streamlined (if possible CHIM-based) designs, and, if feasible, early alignment with regulators. The latter ensures that early on, integrated evidence plans are fit for purpose, and can support the vaccine's licensure pathway as well as any subsequent recommendation

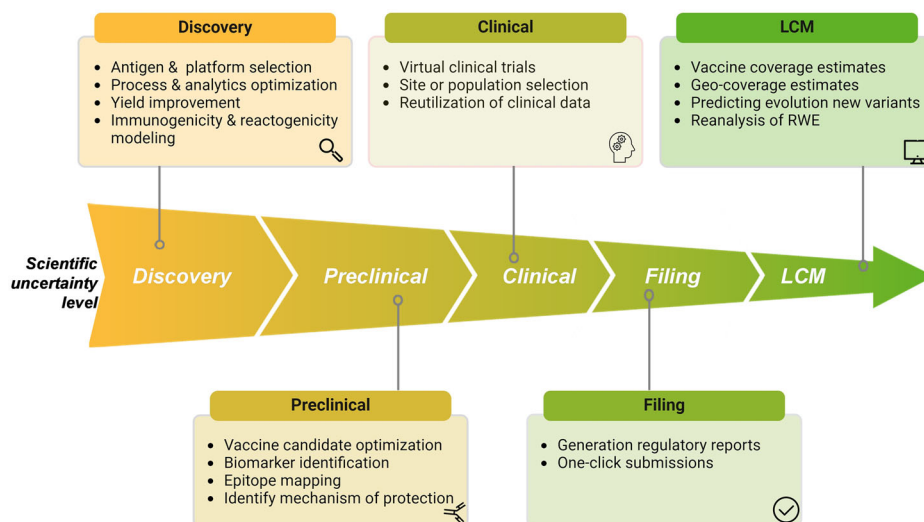


Fig. 4 | AI/ML and advanced data analytics: the new frontiers in vaccine R&D.

Figure represents a (non-exhaustive) list of examples of AI/ML-supported aspects across the development spectrum. In the discovery phase, such tools can provide an in silico platform for antigen discovery and design (e.g. by ‘reverse vaccinology’⁵¹), or, combined with systems biology techniques, characterize innate immune responses to adjuvants. In the preclinical phase, AI-informed immune networks for animal models support analyses of biomarker data, and when combined with molecular pathway data from ‘omics’ technologies, these methods can be used to characterize transcriptional/cellular signatures of vaccine responses, or identify molecular immunogenicity or protection correlates or immunological pathways. In

clinical development, AI allows data mining and reutilization of (pooled) historic trial data in Bayesian frameworks, or running Phase 1 trials in AI-created virtual patients representing an actual vaccinee (digital twin) or a hypothetical patient. This can eventually reduce Phase 3 sample sizes, predict trial outcomes and aid in selecting new study populations. AI-generated data can also help select study sites by predicting where, when and in which population a next disease wave will hit. In filing, these technologies support the use of e-documents, e-signatures, one-click-submissions, and document/protocol writing, and during life-cycle management (LCM) they help to predict vaccine coverage or a pathogen’s geo-expansion, and to reanalyze real-world evidence (RWE). Created with BioRender.com.

stages. If a classical approach is clinically unfeasible, allocating the necessary resources in industry to address an otherwise unmet medical need will necessitate early assurance of the vaccine’s eligibility for the appropriate regulatory pathways, including guidance on how to navigate the pre-qualification. Such pathways can include FDA’s Accelerated Approval and LPAD (‘Limited Population Pathway for Antibacterial and Antifungal Drugs’) processes, which can be further streamlined by employing biomarkers, alternative correlates beyond the classical mechanistic CoPs, and/or simplified clinical development plans. If possible, another key strategy is improving manufacturability by selecting flexible platforms/technologies in the design phase, while applying the learnings from the pandemic era in relation to manufacture consistency across batches and sites in CMC processes^{17,80}. Not only does this heighten pandemic preparedness, it will also facilitate market authorization and national immunization program (NIP) inclusion, as manufacturing efficiency, antigen adaptability, and the potential for combination vaccines are among the core criteria in regulatory decision-making⁸¹.

Deploying sustainable manufacturing capacity and delivery infrastructures in LMICs is also critical for tackling the vaccine inequity persisting across communities, sexes, and countries. A case in point is the global COVID-19 vaccine inequity. Indeed, only 60% and 20% of the number of vaccine doses given per 100 people in HICs (with all doses counted individually) were administered in LMICs or LICs, respectively (Aug 2024 data⁸²), and LMICs were also the most likely to be affected by pandemic-related cancellations of other vaccinations⁸³. While equitable vaccine access is increasingly considered in decision-making by HICs and supranational organizations^{84,85} (e.g. WHO’s Health Equity Assessment Toolkit), stronger commitment is required globally to ensure it is consistently used as criterion in regulatory reviews. These developments call for enhanced building of manufacturing and regulatory capacity, to ensure that clinical trials are globally authorized and conducted in a timely and equitable manner⁸⁶. Currently, several international regulatory collaborations are dedicated to addressing this need⁸⁷, including the African Vaccine Regulatory Forum and the International Coalition of Medicines Regulatory Authorities, for example.

Creating more incentives to develop vaccines with a low commercial value will also enhance vaccine equity, by allowing industry to better balance their portfolios between such high-risk projects and expected ‘blockbusters’ that sustain their R&D budgets. These budgets can also be nurtured by faster funding of the industry through public procurement/reimbursement (which can take 6 years from regulatory recommendation, or longer, in the EU⁸⁸), to be accomplished by earlier negotiations across all NIP stakeholders including the industry. Overall, this situation calls for greater alignment and more collaboration across borders. This can be leveraged by strong PPPs, which have historically been instrumental in addressing two key bottlenecks for the industry: funding, and scientific (academic) support e.g. for experimental medicine studies exploring disease mechanisms. PPPs have supported critical higher-risk vaccine projects already in the pre-pandemic era—e.g. the world’s first malaria vaccine (RTS,S/AS01), the M72/AS01 tuberculosis vaccine, and Ebola and CHIKV vaccines—and the COVID-19 pandemic has propelled many new collaborations between industry and non-industry partners (academics, governments, and supranational organizations). A prime example is ‘Operation Warp Speed’, which provided a paradigm for efficient PPP collaboration. Other COVID-19 vaccine-related initiatives include the Beyond COVID-19 Monitoring Excellence (BeCOME) or the Safety Platform for Emergency Vaccines (SPEAC; Coalition for Epidemic Preparedness Innovations–Brighton Collaboration), focusing on post-marketing monitoring or standardization of safety reporting, respectively^{89,90}. As the returns on investment for society can also be substantial for more challenging projects⁹¹, fostering globally-funded PPPs remains imperative to sustain the momentum for increased innovation after the pandemic. There is an urgent need to robustly fund and optimize adult-targeting NIPs to establish global life-course vaccination⁹², as adult immunization programs are considered highly effective investments for governments and healthcare providers, with returns to society of up to 19 times their investment⁸⁵. This holds true in the post-COVID-19 era, as the investments in the associated infrastructures made during the pandemic did not result in inclusion of adult vaccinations in routine immunization schedules⁸⁵, and vaccination coverage among adults remains mostly inadequate⁹³.

Crucially, the urgent need to develop new vaccines should be balanced with ensuring their safety. According to the stringent protocols enforced by regulatory agencies, careful surveillance and evaluation of potential vaccine-related adverse events are maintained throughout the vaccine's development phases, as well as post licensure. This is supported by ongoing research efforts to understand the mechanisms of action underlying CoPs as well as safety biomarkers, though such benchmarks are unlikely to replace actual pharmacovigilance studies. All such efforts call for ongoing transparency, e.g. by publishing safety testing protocols and evaluations, to maintain public confidence in vaccines and address vaccine hesitancy.

To conclude, the key elements of the 'toolkit' for expedited and de-risked vaccine R&D include the optimized identification and use of CoPs, biomarkers, CHIMs and AI/ML technologies, and robust support from PPPs and cross-industry collaborations. Collectively, these measures will significantly contribute to the global efforts to close the R&D productivity gap, in the path towards a more equitable global vaccine access and improved public health.

Data availability

No datasets were generated or analyzed during the current study.

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Author contributions

All authors contributed towards conception, drafting, and editing of the manuscript, reviewed the draft critically for important intellectual content, approved the final manuscript before it was submitted by the corresponding author, and agree to be accountable for all aspects of the work.

Competing interests

All authors are or were employees of the GSK and hold financial equities in GSK.

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